#### 2017

(3rd Semester)

### COMMERCE

Paper No.: BC-302

## (Organizational Behaviour)

Full Marks: 70

Pass Marks: 45%

Time: 3 hours

( PART : B—DESCRIPTIVE )

( Marks: 45)

The figures in the margin indicate full marks for the questions

 (a) What is management? Explain the relationship between management and organizational behaviour. 2+7=9

Or

(b) Explain the foundation of organizational behaviour. State the principles of human relations approach. 5+4=9

8L/68a

(Turn Over)

**2.** (a) Define learning. Explain operant learning theory. 2+7=9

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- (b) Explain how the personality attributes influence individual behaviour in the organization.
- 3. (a) Define attitude. Explain the sources of attitudes and beliefs. 2+7=9

Or

- (b) What are attitude reinforcement and attitude change? Explain any two theories of attitude change. 3+6=9
- **4.** (a) Define change. Explain the factors influencing organizational change. 2+7=9

Or

(b) State the different types of resistance to change. Explain the most popular and frequently used approaches to overcome resistance to change. 4+5=9

(Continued)

9

8L/68a

5. (a) Write any two definitions of organizational development. Explain the characteristics of organizational development. 4+5=9

Or

(b) Explain process consultation and team building. 5+4=9

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### 2017

(3rd Semester)

#### COMMERCE

Paper No.: BC-302

# (Organizational Behaviour)

( PART : A-OBJECTIVE )

( Marks: 25)

The figures in the margin indicate full marks for the questions

- Choose the correct answer and place its code in the brackets provided:

  1×5=5
  - (a) Organizational behaviour refers to
    - (i) behaviour of organization
    - (ii) behaviour of people in the organization
    - (iii) Both of the above
    - (iv) None of the above

| (b) | Attitudes are |                                      |                  |   |  |
|-----|---------------|--------------------------------------|------------------|---|--|
|     | (i)           | evaluative statements                |                  |   |  |
|     | (ii)          | objective statements                 |                  |   |  |
|     | (iii)         | subjective statements                |                  |   |  |
|     | (iv)          | None of the above                    | (                | ) |  |
| (c) | A po          | erson's psychological script is a    |                  |   |  |
|     | (i)           | life drama                           |                  |   |  |
|     | (ii)          | game plan                            |                  |   |  |
|     | (iii)         | Both of the above                    |                  |   |  |
|     | (iv)          | None of the above                    | (                | ) |  |
| (d) | Cor           | nflict has considerable influence or | icografico.<br>1 |   |  |
|     | (i)           | behaviour of employees               |                  |   |  |
|     | (ii)          | performance of employees             | i (11)           |   |  |
|     | (iii)         | satisfaction of employees            |                  |   |  |
|     | (iv)          | All of the above                     | 4 (16)           | ) |  |
|     |               |                                      |                  |   |  |

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|     | (e)  | The organization cannot change the                                     |
|-----|------|--|
|     |      | (i) external environment   |
|     |      | (ii) internal environment  |
|     |      | (iii) Both of the above  |
|     |      | (iv) None of the above   |
|     |      |  |
| 2.  | Fill | in the blanks: 1×5=5   |
|     | (a)  | Hawthorne studies were conducted in                                    |
|     |      |  |
| *   |      |  |
|     | (b)  | Different people may perceive the same                                 |
|     |      | environment  |
|     | (c)  | Personality is one of the major factors affecting the human behaviour. |
|     | (d)  | Values are one of theof one's attitude.                                |
|     | (e)  | Conflict is a process.   |
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| 3. | State v | hether   | the foll | owing   | statements | are | True | (T)   |
|----|---------|----------|----------|---------|------------|-----|------|-------|
|    | or Fals | e (F) by | puttin   | g a Tic | k (/) mark | :   |      | 1×5=5 |

(a) Organizational behaviour is a part of total management.

(T / F)

(b) Biographical characteristics are learned by individuals.

(T/F)

(c) Perception can be described as a person's view of reality.

(T/F)

(d) Personality is a very diverse psychological concept.

(T/F)

(e) A person is unable to move from one ego state to another.

(T/F)

**4.** Write short notes on the following:  $2\times5=10$ 

(a) Perception

(b) Ego States

(c) Transactional Analysis

(d) Functional Conflicts

(e) Stroking

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