B.C. M-03: Bank Management

Objective

To provide an understanding of the nature and function of banks.

Course Inputs

Unit I: Nature of Banking Business: Banking and other financial institutions in

India; Official regulations and control over banks and other financial institutions; Socio-economic environment and socio obligations of banks

in India. An overview of monetary system in India.

Unit II: Organizing and Managing Banks: Alternative organizational structures of

banks; Forms of banking – Unit baking, branch banking, chain banking, satellite and affiliate banking, and correspondent banking; Organizational

structure of banks and relative advantages and disadvantages.

Unit III: Financial Management in Commercial Banks: Management of liabilities;

Management of assets; Expenditure control and profitability.

Unit IV: Process of Bank Management: Planning, Organizing, Co-ordination,

Motivation: Control.

Organizational Structure of Commercial Banks in India: Departmental set

up; Delegation of authority, internal control and information system.

Unit V: Manpower Planning: Employee selection; Appraisal and promotion.

Banking education, training and research; Branch Location, policies, and decisions; Management of rural branches; Recent developments and

current issues; Problems in bank management in India.

Suggested Readings

- Desai, Vasant: Principles of Bank Management, Himalaya Publishing House, Delhi.
- Reed, E.W.: Commercial Bank Management, Harper and Row Publishers, New York.
- 3. Ghotgalkar, R.K.: Service Conditions of Bank Employees, Himalaya Publishing House, Delhi.
- Subha Rao, P.: Principles and Practices of Bank Management, Himalaya Publishing House, Delhi.
- Sundharam, K.P.M.: Banking theory, Law and Practice, Sultan Chand, New Delhi.